



# PMMU Newsletter

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## GAVI-HSS Proposal for the HNP Sector

The Planning Wing took initiative to prepare a new proposal for funding from GAVI-HSS for five years starting from January 2016. The proposal for \$100 million was developed through an intensive process involving different stakeholders within MOHFW and also of Local Govt. Division. PMMU was closely associated with different stages of processing of the proposal.

The Overall goal of the new GAVI-HSS program is to reduce morbidity and mortality from vaccine-preventable diseases among women and children of Bangladesh.

The new proposal of GAVI HSS was designed considering the following objectives:

1. To strengthen Surveillance System and Immunization Information System, as an integral part of Health Management Information System (HMIS);
2. To ensure Effective Vaccine Management (EVM), in terms of the Cold Chain and Supply Chain Management system;
3. To improve the development and management of human resources for immunization & related MNCH services;
4. To increase the quality, safety and effectiveness of immunization service delivery through integrated PHC systems; and
5. To enhance sustainability of the immunization program, through stronger partnerships, better coordination, and more effective management, monitoring and evaluation.

A Stakeholder consultation workshop on "Draft Proposal for New Funding in GAVI-HSS Program" was held on 8 January 2015, at 10:00 am at CIRDAP International Conference Centre to share the draft proposal and taking feedback from the relevant stakeholders. The workshop program was chaired by Mr. Syed Monjurul Islam, Secretary of MOHFW.

## Joint Co-operation Arrangement

A Joint Cooperation Arrangement (JCA) was signed between MOHFW and Development Partners (DPs) in January 2015 at Economic Relations Division (ERD). The JCA took considerable time to evolve into an acceptable format which lays down the ground rules of co-ordination between MOHFW and the DPs during HPNSDP implementation.

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## GOB-DP Workshop on Next SWAp Program

A workshop titled 'GOB-DPs Workshop: Coming Together for Bangladesh's Health Sector' was organized on 31 January 2015 at the Spectra Convention Centre in Gulshan-1, Dhaka for better understanding among GOB and DP representatives about each other's thinking regarding the next SWAp Program. Mr. Syed Mojurul Islam, Secretary, MOHFW was the Chief Guest and Dr. Francisco Katayama, Consortium Chair, was the guests of Honour and the workshop program was chaired by Mr. Md. Helal Uddin, Joint Chief, PW of the MOHFW. The workshop was well attended by more than 80 participants from GOB and DP side.

This workshop was the kick-off meeting for starting preparation process for Bangladesh's next HNP sector program set to begin from July 1, 2016.

An analytical presentation on SWAp experience of Bangladesh was presented by Dr. Mohammad Khairul Hasan, Deputy Chief (Health) and the Line Director of SWPMM. Another presentation was made by a representative of UNDP on the current stage of preparation of the Sustainable Development Goals (SDG) as part of the post- MDG agenda.

## Background of SWAp

The Sector-wide Approach (SWAp) was introduced in Bangladesh in 1998 as Health and Population Sector Program (HPSP), 1998-2003. Its objectives were to provide an Essential Services Package using the Community Clinic as a one-stop service centre at the grassroots level and deliver the health and family planning services in an integrated manner through Upazila and Union level. The second SWAp called Health, Nutrition and Population Sector Program (HNPS) was implemented during 2003-2011 keeping in view the MDG targets. The third SWAp is the current HPNSDP which is designed to be completed by June 2016 to achieve sustainable improvement in health, nutrition and reproductive health status of the people, particularly of vulnerable group.

The Financial Projection of 3 successive SWAps is presented below:-

Name of the Sector-wide Program	Duration	Estimated Budget (In Crore BDT)	Estimated Budget (in Billion USD)
HPSP	1998-2003	11,520.34	2.2
HNPS	2003-2011	37,384.11	5.4
HPNSDP	2011-2016	56,993.54	7.7



Mr. Syed Mojurul Islam, Secretary, MOHFW is attending the Workshop

With the implementation of successive SWAps, Bangladesh made remarkable progress in improving the health and family planning service related outcomes.

Increase in life expectancy at birth; dramatic reduction in fertility, decline in child and maternal mortality, high immunization coverage, expanded service provision by both public and non-public sectors – are some examples of successes in the HNP sector. Overall, significant progress has been achieved in terms of key HNP outcomes, as evidenced by the findings of successive Bangladesh Demographic and Health Surveys (BDHS). The 2014 mid- term review of HPNSDP revealed that Bangladesh is on-track to achieving the MDG targets especially MDG 4, 5 and 6.

## Group work on Thematic Areas

A group work on the key challenges and priorities for the next sector program was conducted by the facilitator and the participants were divided into seven groups and deliberated on seven thematic areas such as Implementation, Service Delivery, Governance, Human Resources Management, Monitoring & Evaluation, Emerging Diseases in Health and Family Planning, and Equity and Quality.



Group members are working on their assigned thematic areas

## Feedbacks and Recommendations

- SWAp has been a revolution in health systems management in Bangladesh.
- SWAp could better address institutional and governance reforms for improved service delivery.
- An updated HR Strategy would enable the development of workforce planning, career development plan and retention.
- The draft M&E strategy needs to be approved.
- Further strengthening of information sharing between the Government and DPs is needed.
- Financial management needs to be strengthened for next SWAp.
- Universal Health Coverage (UHC) to be introduced in the next SWAp as its goal.
- Demand Side Financing (DSF) needs to be expanded in the next SWAp.

## Roadmap for the Next SWAp Program

After the lunch session of the workshop, Mr. Md. Yunus Miah, Deputy Chief (FW) from the PW of MOHFW presented a Roadmap for the Next Sector Program, where he highlighted some milestones as planned by the MOHFW. He emphasised that there was less than a year and a half to complete a number of critical and important steps, and hence there was an urgency to start work immediately. The steps were of two kinds- administrative and technical, which would be undertaken by MOHFW in collaboration with the DPs.

## Closing Remarks

Mr. Syed Monjurul Islam, Secretary of the Ministry of Health and Family Welfare and the Chief Guest of the program described the workshop as the kick off to the preparation for the next SWAp. He mentioned that the workshop program had given impetus to thinking and working in a new way and also it identified a time frame for completing key actions. He thanked all participants from DP and GOB side in his concluding remarks.



**Secretary of MOHFW is delivering closing remarks**

## Meeting with MEASURE Evaluation



**Ms Gabriela Escudero, Country Coordinator, MEASURE Evaluation is talking in the meeting**

A meeting on update of MEASURE Evaluation Support to PMMU was held on 02 March 2015 at 11.00 am in the Conference Room of PMMU and the meeting was presided over by Mr. Md. Helal Uddin, Joint Chief (Planning) of the MOHFW. The Deputy Chief (Health) of MOHFW, Advisors and GOB officials of PMMU and Ms. Gabriela Escudero, Country Coordinator of MEASURE Evaluation attended the meeting.

At the outset of the meeting, the MEASURE Evaluation support was appreciated by the Joint Chief (Planning). He hoped that the MEASURE Evaluation would continue their support to PMMU in future as required.

The Chair focused on sustainability of the Monitoring and Evaluation system for which he laid emphasis on the need for conscious efforts for capacity building and capacity improvement among those closely related to program monitoring and evaluation.

Ms Gabriela Escudero, Country Coordinator of MEASURE Evaluation pointed out that the capacity building is not only for PMMU and PW Officials; it is also needed at the management and organization level. She agreed with the Chair on prioritising the issue and taking needed steps.

## M&E Strategy and Action Plan Workshop



Mr. Syed Monjurul Islam, Secretary of MOHFW is attending as Chief Guest & MESAP is being presented by Mr. Karar Zunaid Ahsan, M&E Advisor, PMMU

A consultation workshop on draft "Monitoring and Evaluation Strategy and Action Plan (MESAP)" for Health Sector Program was organized on 05 March 2015 at the La Vita Ball Room, Lakeshore Hotel, in Gulshan-2, Dhaka to share the draft MESAP prepared by the TAST of PMMU and to get necessary feedback and suggestions from participants from both GOB and DPs. Mr. Syed Monjurul Islam, Secretary of MOHFW was the chief guest and the workshop program was chaired by Mr. Md. Helal Uddin, Joint Chief, Planning, MOHFW.

The Workshop was jointly organized by MOHFW and MEASURE Evaluation. The workshop was well attended by more than 90 participants from the GOB and DP side.

A welcome address was presented by Dr. Mohammad Khairul Hasan, Deputy Chief (Health) of the MOHFW after which the MESAP was presented by Mr. Karar Zunaid Ahsan, M&E Advisor of the PMMU. The participants expressed valuable comments on the MESAP through a panel discussion and open discussion.

### Remarks from Special Guests

Prof. (Dr.) Deen Mohammad Noorul Huq, Director General of DGHS mentioned that, the MESAP would be an important document for strengthening M&E system in the HNP sector. He also mentioned that the MESAP would ensure accountability and transparency in the whole HNP sector. Mr. Ashadul Islam, Director General of Health Economics Unit felt that the MESAP needs to outline how the MOHFW's current and future drive towards UHC is captured and it needs to incorporate lessons from different research activities.

### Remarks from The Chief Guest

Mr. Syed Monjurul Islam, Secretary of MOHFW and the chief guest of the workshop, hoped that the MESAP would enable improved resource sharing and co-ordination among the MIS entities and lead to organizational improvement through maximizing resource utilization.



Mr. Syed Monjurul Islam, Secretary of MOHFW and the Chief guest is expressing remarks on MESAP

He also mentioned that in the next SWAp, the MOHFW's focus should be on provision of quality services and MESAP needs to capture that orientation adequately.

### Closing Remarks from The Chair

Mr. Md. Helal Uddin, Joint Chief (Planning) of MOHFW and Chair of the program viewed that MESAP had been developed in response to recommendations from the 2012 and 2013 Annual Program Review (APR) to ensure that key MISs are able to operate complementarily.

This was included as a Priority Action Plan (PAP) task in 2013 APR and he thanked TAST-PMMU for developing it through wider consultation. The deliberations of the workshop would be duly reflected in the revised MESAP, he assured the meeting and that due steps would be taken for its approval and implementation by MOHFW.



Mr. Md. Helal Uddin, Joint Chief (Planning) of MOHFW and Chair of the Program is Delivering Closing Remarks

## 1st meeting of the Planning Working Committee (PWC)

The 1st meeting of the Planning Working Committee (PWC) for preparation of the 4th Sector-wide Program on Bangladesh's HNP sector was held on 26 February 2015 in the IMCI Conference Room, Mohakhali, Dhaka. Mr. Md. Helal Uddin, Joint Chief (Planning), MOHFW and Chairperson of the PWC presided over the meeting. The PWC comprises GOB and DP representatives for preparation of the 4th SWAp. Two different committees (High Level Committee and Planning Working Committee) were formed to guide and prepare the next SWAp. To begin with a concept paper need to be prepared, which would outline the priorities and orientation to be reflected in details in the SIP at the next stage. The Chair mentioned that the concept paper would be drafted following the road-map which was presented in the GOB-DP workshop. The meeting decided that-(a) a draft concept paper (CP) would be prepared by the Planning Wing and sent to the members of PWC for their specific comment, and (b) DPs would send their suggestion on possible thematic areas of the 4th SWAp.

## 2nd meeting of the Planning Working Committee (PWC)

The 2nd meeting of the Planning Working Committee (PWC) for preparation of the 4th Sector-wide Program on Bangladesh's HNP sector was held on 25 March 2015 in the IMCI Conference Room of EPI Bhaban, Mohakhali, Dhaka. Mr. Md. Helal Uddin, Joint Chief (Planning), MOHFW and Chairperson of the PWC presided over the meeting. He mentioned that as per decision of the 1st PWC meeting, a draft Concept Paper (CP) on 4th SWAp was prepared by the Planning Wing with the support of PMMU and this draft CP was updated by incorporating some comments received from the members of the PWC. Deputy Chief (FW) of MOHFW made a power point presentation highlighting the main features of the draft Concept Paper. After threadbare discussion, following decisions were taken-(a) Draft CP would be revised in the light of suggestions given by the members of the PWC. (b) As per the schedule of the roadmap different workshops with the stakeholders at national level would be held for finalization of the CP of 4th SWAp, and (c) In the next TA Committee meeting of JDТАF, TA proposal would be discussed for the preparation of Strategic Investment Plan (SIP).

## The Concept Paper on Next SWAp Program

A draft of the Concept Paper (CP) for 4th sector program was prepared by PW with support of PMMU. It was proposed to follow the SWAp practices as the GOB has already stated its policy of continuing with the SWAp in the on-going 6th Five Year Plan and the ensuing 7th Five Year Plan.

It is intended that the 4th SWAp Program will be implemented from July 2016 for a period of five years through to June 2021 without any interruption between the current and next sector program.

The CP will guide the preparation of SIP for the 4th Sector Program, which will be finalized through a process of consultations at different levels and with different stakeholders over the next several months.

The consultation will involve MOHFW program implementers, service providers at different levels, as well as the DPs, a broad range of other stakeholders and the service recipients.

## Global Context and the 4th Sector Program

The HNP sector lays emphasis on reducing malnutrition, maternal and childhood mortality, fertility, and promoting healthy life styles with regard to the Sustainable Development Goals (SDGs) of the United Nations. The proposed major SDG targets related to HNP sector are linked to the Goal 1.3: Ensure healthy lives and promote well-being for all at all ages.

The 4th Sector Program would aim to gradually move towards the UHC, backed by strong preventive and promotional healthcare, early diagnosis and treatment, and efficient secondary and tertiary curative care.

## Vision for the 4th Sector Program

The Government envisions Bangladesh as a middle income country by 2021, where poverty will be drastically reduced and there will be a balanced development in all sectors of the economy. In line with this national vision and the international goal of ensuring UHC, the GOB's vision for the HNP sector is "to see the people healthier, happier and economically productive to make Bangladesh middle income country by 2021" and that the people of Bangladesh have the opportunity to reach and maintain the highest attainable level of health.

## Key Elements of the 4th Sector Program

- Service Improvement program
- System Strengthening Program
- Implementation Mechanisms
- Stewardship & Governance

The above mentioned elements may be treated as key components of the 4th Sector program. The 4th Sector Program will be consistent with the GOB's 7th Five Year Plan and its policy framework, and will be linked to a detailed program incorporating goals of the HNP sector, priority objectives, strategies, activities, etc. along with detailed cost estimates.